PEOPLE FIRST,

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TIP:

I HAVE WORKED WITH A FEW 'SPEAK TO THE HAND' PEOPLE TAROUGHOUT MY CAREER AND WHEN THEY GET TRIGGERED, THEY CAN DEMONSTRATE AN IN-APPROPRIATE RESPONSE TO FEEDBACK. AN IN-DIVIDUAL WHOSE GO-TO RESPONSE IS 'SPEAK TO THE HAND' WILL QUICKLY SHUT DOWN DIS-CUSSIONS AND SQUELCH FEEDBACK. IF YOU HAVE SOMEONE LIKE THIS ON YOUR TEAM, YOU HAVE TO WORK DILIGENTLY WITH THEM TO RECOGNIZE THEIR INHERENT WIRING AND COACH THEM TO TAKE A BREATH, CONSIDER AND THEN CONSIDER SOME MORE BEFORE RESPONDING. THIS IS THE DIF-FERENCE BETWEEN A REACTION AND A RESPONSE. THE LATTER WHICH IS FAR MORE CONSCIOUS. MINDFUL AND INTENTIONAL & GREAT RESPONSE FOR THESE FOLKS WHEN THEY GET THEIR HACKLES UP IS, "LET ME THINK ABOUT THAT." A SUFFI-CIENTLY NON-COMMITTAL RESPONSE GIVES THEM TIME TO PROCESS AND REVIEW THEIR INNATE REACTION AND COME BACK TO THE PERSON WITH-OUT THE BRIDGES BETWEEN THEM BEING ABLAZE.